

Agenda item: 4.3

Paper No: 10



Guildford and Waverley
Clinical Commissioning Group

Committee:	Governing Body meeting in public
Venue:	Cranleigh Arts Centre, Cranleigh
Date:	1 November 2016
Status:	FOR REVIEW AND NOTE

Title of Report	Finance Report for Month 6 2016/17				
Presented by	Karen McDowell, Chief Finance Officer and Deputy Chief Executive				
Author	Vicki Taylor, Deputy Chief Finance Officer				
Relevant Legislation and Source Documents					
Freedom of Information	<table border="1"><tr><td>Please tick(✓) as appropriate:</td><td></td></tr><tr><td>Author considers that no exemption applies:</td><td>✓</td></tr></table>	Please tick(✓) as appropriate:		Author considers that no exemption applies:	✓
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Author considers that no exemption applies:	✓				

Executive Summary:

The finance report presents the financial performance of the CCG for the first 6 months of the year to 30th September 2016.

The financial position at Month 6 is a deficit of £1,395k against the plan to breakeven.

This is a deterioration in the financial performance of £0.4m compared to Month 5 and results in a significant adverse variance against the plan year to date.

The position is driven by significant pressures within the acute sector (£3.3m over performance YTD) and slippage against the Service Transformation Programme (£1.6m).

The CCG has also experienced pressures within Childrens Continuing Healthcare as a result of growth in activity and costs across the Surrey wide collaborative.

These pressures are partially offset by the release of CCG contingency, reserves and under spending against other CCG budgets but result in a £1,395k over spend at Month 6.

Despite the year to date deficit, the CCG is forecasting to breakeven for the full year, in line with the financial plan.

There are a number of actions in place to address the pressures driving the adverse variances described above and the CCG is exploring all opportunities to reduce costs to mitigate the financial risks.

The CCG has developed a joint recovery plan process with the main acute provider to address a number of issues and includes the appointment of a Turnaround Director who has been jointly engaged to work across the health economy to support the delivery of a number of focus areas.

The CCG has also introduced a number of actions this month to drive further transactional efficiencies including a full line by line review of all budget areas, Corporate running costs detailed analysis, exploration of providing some back office services to a number of other commissioners to generate income for the CCG and housekeeping in relation to old invoices.

The financial position on Acute services is based on actual activity data received for the first 5 months of the year (Month 5 flex and still subject to change) with an estimate made for Month 6. The prescribing position is based on actual data for the first 4 months and an estimate for Months 5 and 6.

The report presents some slippage against the CCG Service Transformation programme at Month 6, resulting in a £1.6m shortfall against the plan (66% delivery) and is forecast to deliver savings of £10.4m against the plan of £12.8m (82%). The CCG continues to scope further opportunities to stretch existing programmes and also to review pipeline schemes as well as instigating a number of other processes and reviews to maximise financial efficiency and generate further benefits where possible to mitigate risks. This position will require close monitoring throughout the year to ensure issues are picked up and responded to in a timely way.

The CCG is performing well against the running costs target of £4.9m, delivering a planned under spend which contributes to the delivery of the corporate QIPP target. The position accounts for the anticipated full Quality Premium in relation to 2015/16 performance within the forecast for the year.

The Committee are asked to note the financial position for Month 6 and the forecast for the year as well as the key risks narrated within the report.

Implications:

Health/ CCG strategic objectives	We will manage the health economy within our available budget
Financial/Resource	None specific to this report
Legal/compliance	The CCG has a statutory duty not to exceed its financial allocation.
Equality Analysis	None specific to this report
Patient and Public Engagement	None specific to this report

Risk (including reputational) and rating	R0003 - If the CCG does not achieve financial balance then it will not comply with its statutory duty
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Recommendation(s):

To review and note

Next Steps:

To note the financial performance for 2016/17 and key risks to the CCG.



*Guildford and Waverley
Clinical Commissioning Group*

NHS Guildford and Waverley Clinical Commissioning Group Finance Report 2016/17







Reporting on the financial performance for September 2016 (Month 6)

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Guildford and Waverley Clinical Commissioning Group
Executive Summary
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

Key Performance Indicator	Target	Actual Performance	Forecast year end Performance	RAG	Performance improving?	Key Messages
Deliver 0% surplus (breakeven) against the CCG Total Revenue Resource Limit (RRL)	£0m	-£1,395k	£0			Year to date Month 6 (30th September 2016), the CCG is reporting a £1,395k deficit position and a forecast on target to deliver breakeven. Significant pressures in Acute services (main provider contract and other acutes) partially mitigated by release of contingency, reserves and under spending on CCG budgets.
Remain within Cash Resource Limit (CRL)	1.25% of monthly drawdown	£555k	1.25% of monthly drawdown			The CCG has not achieved its cash KPI in September 2016. The cash balance at the end of the month was £555k which is 2.81% of the monthly drawdown.
Better Practice Payment Policy (BPPC)	95% of valid invoices paid within 30 days (Volume)	97.59%	95%			The CCG has achieved its BPPC KPI in September 2016. The YTD achievement for volume of invoices is 97.59% and value is 99.51% (Target 95%).
Ensure 1% Non Recurrent Reserve is uncommitted unless approved	1% £2.4m	1% £2.4m	1% £2.4m			In line with NHS E Guidance, the 1% Non recurrent reserve is held by the CCG uncommitted against CCG costs and profiled in Month 12 so no CCG impact reported at Month 6.
Service Transformation Programme	£12.8m	£3.1m	£10.4m			Service Transformation Programme current performance reports delivery of £3.1m savings against the plan of £4.7m year to date deriving a variance of £1.6m (66% achievement) and a forecast of £10.4m against the total programme of £12.8m (82% achievement) for the end of the year (full detail in Section 5).
Remain within Running Costs Allocation	£4.9m	£1.9m	£4.2m			Under spend of £575k YTD at Month 6 and forecast under spend of £694k representing full delivery of the Corporate Service Transformation Programme target and assumption of receipt of the estimated Quality Premium in relation to 2015/16 performance.

Guildford and Waverley Clinical Commissioning Group
Summary of Income and Expenditure
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

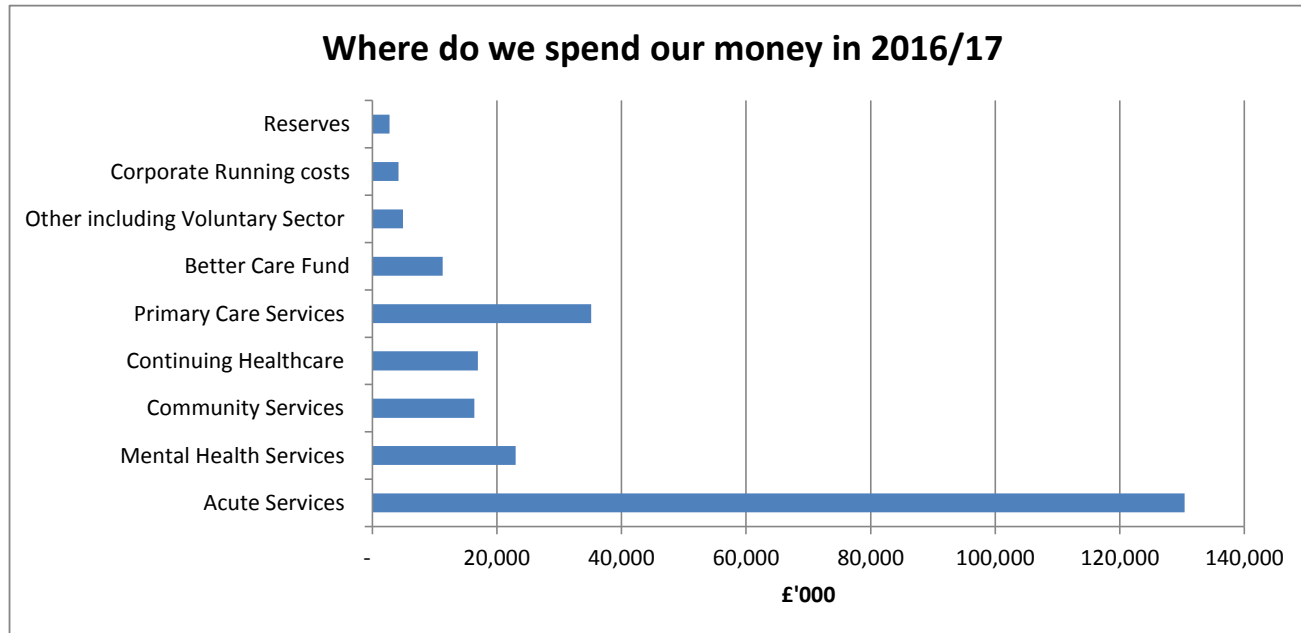
	Budget	Year to date			Rest of the Year (6 months)			Year end forecast		RAG and move on last month	Key Messages
	Annual Allocation £'000	Budget to date £'000	Actual to date £'000	Variance to date £'000	Budget £'000	Actual £'000	Variance £'000	Year End Forecast £'000	Forecast Variance £'000		
Resource Limit	244,951	123,080	123,080	0	121,871	121,871	0	244,951	0		
Expenditure											
Acute Commissioning	127,645	65,490	68,775	3,286	62,155	61,638	(518)	130,413	2,768	↓	Main drivers of the adverse variance relate to slippage against the service transformation programme with main acute provider and over performance costs within a number of the other acute contracts. These are primarily critical care and non elective activity at Frimley, St Georges and Royal Marsden which have been the subject of a detailed review. Audits of the actual activity have been carried out for the highest over performing areas and the CCG is now having contractual negotiation discussions to try to cap the financial risk in year and agree final year end positions where possible. The Forecast assumes there will be a significant level of reduction in costs in the second half of the year as a result of non recurrent costs in the first 6 months not continuing at the same level, impact of QJPP with some schemes profiled to impact from M6 onwards and the impact of the joint recovery work in place with the main acute provider.
Mental Health Services	23,252	11,626	11,400	(226)	11,626	11,594	(32)	22,994	(258)	↑	Underspend on Improving Access to Psychological Therapies (IAPT) and lower than planned performance in relation to the CQUIN element of the 2015/16 MH contract.
Community Health Services	16,623	8,311	8,039	(272)	8,311	8,333	22	16,372	(250)	↓	Enhanced Community Nursing and rapid response funded through CCG investments. Adverse movement in forecast due to pressures within the Children's continuing healthcare costs across Surrey.
Continuing Care Services	16,884	8,587	8,646	59	8,297	8,297	(0)	16,942	59	↑	Small pressure in the YTD and forecast position as a result of retrospective claims for CHC patients (£59k). The CCG is aware of significant financial risk in CHC / FNC budgets of £1.8m expected for the full year. This cost is not contained within the ledger position but is reported centrally as a key risk until notification of Surrey wide treatment is agreed with NHS E.
Primary Care Services	5,250	2,625	2,609	(16)	2,625	2,525	(100)	5,134	(116)	→	Primary Care services includes Locally Commissioned Services, Primary Care, Frailty Initiative and Out of Hours costs. A small underspend is due to Q1 claims lower than budget.
Better Care Fund	11,492	5,746	5,633	(113)	5,746	5,633	(114)	11,265	(227)	→	CCG Better Care Fund representing Health only schemes. The current under spend forecast is the release of the contingency within the fund set aside to offset non delivery of the BCF metric to reduce emergency activity.
Prescribing	30,066	15,033	14,942	(91)	15,033	15,046	13	29,988	(78)	↑	Current prescribing costs are slightly under plan at Month 6 mainly due to lower than planned central drug recharges. Costs continue to be closely monitored.
Voluntary Sector Grants / Services	1,926	963	908	(55)	963	928	(35)	1,836	(90)	→	This category of costs includes CCG expenditure on hospices and other small voluntary sector services. Year end forecast benefit is in relation to release of prior year costs.
Other Corporate Costs (Non-Running Costs)	2,921	1,461	1,485	24	1,461	1,573	112	3,057	136	↑	Small overspend forecast on NHS Property Services - final detail to be confirmed with NHS Property Services - currently based on 2015/16 outturn as the move to market rental costs is assumed to be covered by additional allocation in year.
Corporate Running Costs	4,907	2,454	1,878	(575)	2,453	2,335	(119)	4,213	(694)	↓	Planned underspend in corporate services for the delivery of QJPP; Forecast includes the assumption of the receipt of the estimated Quality Premium for 2015/16 performance.
Reserves	3,985	785	159	(625)	3,201	2,575	(625)	2,735	(1,250)	↓	Reserves position assumes full release of contingency to mitigate the over performance areas described above. Reserves includes 1% Non recurrent fund set aside as per NHS E guidance and assumed in forecast.
Total Expenditure	244,951	123,080	124,474	1,395	121,871	120,477	(1,395)	244,951	(0)		
Surplus / Deficit	0	0	(1,395)	(1,395)	0	1,395	0	0	0		

Key:
Green over £50k move to last month (down - favourable)
Amber under £50k move to last month (up - adverse ; down - favourable)
Red over £50k move to last month (up - adverse)

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**Guildford and Waverley Clinical Commissioning Group
Summary of Forecasted Expenditure by Area of Spend
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6**

Guildford & Waverley Clinical Commissioning Group	Forecast	
Acute Services	130,413	53%
Mental Health Services	22,994	9%
Community Services	16,372	7%
Continuing Healthcare	16,942	7%
Primary Care Services	35,122	14%
Better Care Fund	11,265	5%
Other including Voluntary Sector	4,894	2%
Corporate Running costs	4,213	2%
Reserves	2,735	1%
Total Budget	244,951	



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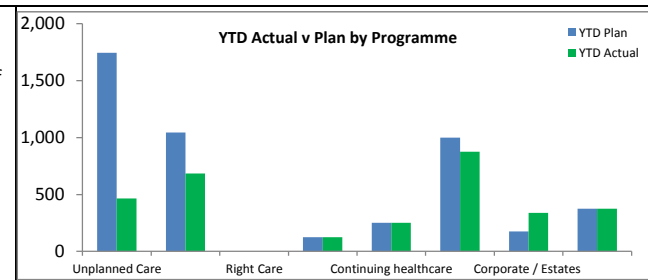
NHS Guildford and Waverley Clinical Commissioning Group
Summary of Service Transformation Programme Report
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

Service Transformation Programme 2016/17			Year to date			Forecast		
Area	Scheme	Annual Plan £	Plan £	Actual £	Variance £	Plan £	Actual £	Variance £
Unplanned Care	Ambulatory Care Better Care Fund Integrated Care Partnership	4,079	1,744	466	-1,278	4,079	2,257	-1,822
Planned Care	Advice & Guidance Ophthalmology / Integrated Eye Service Wet AMD drugs Hydration in Care homes DVT Dermatology Gynaecology Long Term Conditions Contractual Challenge - RSCH	2,822	1,043	683	-360	2,822	1,964	-858
Right Care	Circulation problems Trauma & Orthopaedics Respiratory Renal Genitourinary Gastrointestinal Musculoskeletal	2,006	0	0	0	2,006	2,006	0
Mental Health	Contractual review of adult contract with provider	250	125	125	0	250	250	0
Continuing healthcare	Placements review	500	250	250	0	500	500	0
Medicines Management	- Rebates - Care home Project - Patent expiry - Cost reductions as per Astro	2,000	1,000	877	-123	2,000	2,000	0
Other	Corporate / Estates	350	175	340	165	350	694	344
	Other acute contract review	750	375	375	0	750	750	0
Total		12,757	4,711	3,116	-1,596	12,757	10,420	-2,337

The total net savings target for the Service Transformation Programme for 2016/17 is £12.8m.

The target at 30th September 2016 (Month 6) is £4.7m with reported performance of £3.1m resulting in a variance of £1.6m. This 66% delivery on the year to date (YTD) basis is expected to deliver a full year forecast of £10.4m, a shortfall of £2.3m against plan (82% achievement). This is an adverse movement on previously reported forecast of £0.2m. This is predominantly driven by activity not reducing as quickly as planned within acute services but the CCG continue to scope and stretch existing schemes to identify further mitigation to ensure the CCG can continue to balance the overall financial position.

Full detail is available in the Service Transformation Report.



NHS Guildford and Waverley Clinical Commissioning Group
Summary of Contract Performance for Royal Surrey County Hospital Foundation Trust
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

Information in the table below is for M5 Flex (No estimate made for Month 6 in table below so differs from reported Month 6 numbers)

	Activity						Finance £'000							
	YTD Activity plan	YTD activity actual	Variance	Annual Plan	Forecast	Variance	YTD plan	YTD actual	Variance	Annual Plan	Forecast from M5	QIPP - expected delivery in M6-12	Final Forecast	Variance
A&E	18,998	19,287	289	46,687	46,289	-398	2,268	2,290	22	5,428	5,532	-50	5,482	54
Critical Care	840	916	76	2,017	2,198	181	1,174	1,137	-37	2,818	2,996	0	2,996	178
Daycase	6,212	6,297	85	14,909	15,113	204	4,980	4,834	-146	11,764	11,211	-159	11,052	-712
Devices	444	570	126	1,066	1,368	302	97	148	51	234	342	0	342	108
Direct Access	618,432	631,821	13,389	1,484,237	1,516,370	32,133	3,243	3,377	134	7,783	8,014	0	8,014	231
Direct Imaging	10,523	10,432	-91	25,254	25,037	-217	1,109	1,111	2	2,662	2,624	0	2,624	-38
Drugs	0	0	0	0	0	0	996	1,083	87	2,390	2,388	-68	2,320	-70
Elective	1,247	1,294	47	2,993	3,106	113	3,852	4,253	401	8,679	9,989	-483	9,506	827
Elective Excess Bed Days	173	115	-58	414	276	-138	43	28	-15	102	65	-1	64	-38
Maternity	1,850	1,705	-145	4,441	4,092	-349	2,012	1,823	-189	4,828	4,203	0	4,203	-625
Non-elective	7,468	9,118	1,650	19,976	21,883	1,907	12,217	14,999	2,782	27,901	35,623	-2,805	32,818	4,916
Non-elective Excess Bed Days	3,365	3,852	487	8,891	9,245	354	801	901	100	1,533	2,291	-364	1,927	394
Other	14,998	14,238	-760	35,996	34,171	-1,825	1,807	1,581	-226	4,281	3,778	-426	3,352	-928
Outpatient Follow up	32,292	32,548	256	81,437	78,115	-3,322	2,955	3,024	69	6,853	7,155	-423	6,732	-121
Outpatient New	21,955	23,535	1,580	55,907	56,484	577	3,079	3,233	154	7,063	7,595	-459	7,136	72
Procedure Follow up	7,111	7,594	483	17,547	18,226	679	1,191	1,243	52	2,695	2,946	-169	2,777	82
Procedure New	3,693	4,220	528	9,738	10,128	390	728	807	79	1,700	1,945	-84	1,861	161
Total	749,601	767,542	17,941	1,811,510	1,842,101	30,591	42,553	45,872	3,319	98,714	108,697	-5,491	103,206	4,491
Contractual Challenges and Penalties and other adjustments							0	-682	-682	0			-1,570	-1,570
FINAL TOTAL							42,553	45,190.00	2,637	98,714			101,636	2,921

There is a further cost pressure arising from under-provision at the year end for 2015-16 costs. This adversely affects the above position by £50k on the YTD and FoT basis.

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NHS Guildford and Waverley Clinical Commissioning Group
Summary of Contract Performance for Other Acute Providers
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

Table below provides contractual performance for Acute Providers. Full detail on areas of performance is available in the Contract Review Report.

Provider	Annual Plan	YTD Plan	2015-16 pressure / (benefit)*	YTD Actual	YTD Variance	FOT	FOT Variance	RAG - move on last month cost
Ashford & St Peters Foundation Trust	1,430	715	0	779	64	1,525	95	→
Epsom & St Helier NHS Trust	959	480	22	615	136	1,175	215	→
Frimley Health Foundation Trust	3,750	1,875	0	2,283	408	4,134	383	→
Great Ormond Street Hospital Foundation Trust	257	128	-9	61	-68	102	-155	→
Guy's and St Thomas's Foundation Trust	948	474	30	519	45	981	33	↓
Imperial College Healthcare NHS Trust	187	94	11	128	34	244	57	↓
Moorfields Eye Hospital Foundation Trust	220	110	1	132	22	262	42	↓
Portsmouth Hospitals NHS Trust	210	105	-3	126	21	227	17	→
Queen Victoria Foundation Trust	470	235	4	337	102	602	132	→
Royal Brompton and Harefield NHS Trust	263	132	-7	144	12	294	31	↓
Royal National Orthopaedic Hospital NHS Trust	320	160	-9	161	1	331	11	↓
St George's University Hospitals Foundation Trust	1,680	840	-34	1,120	280	2,005	325	→
Surrey & Sussex NHS Trust	214	107	0	167	60	256	42	→
Royal Marsden Foundation Trust	235	118	3	261	144	442	207	↓
University College London Foundation Trust	449	225	14	187	-38	355	-94	→
Western Sussex Hospital Foundation Trust	392	196	-17	200	4	390	-2	↓
BMI Mount Alvernia	399	200	26	520	321	789	389	→
TOTAL	12,385	6,192	33	7,740	1,548	14,115	1,731	

* The CCG has finalised 2015-16 position with most of the Trusts and additional pressure or benefit is included within the reported position

Key:

Green over £50k move to last month (down - favourable)
Amber under £50k move to last month (up - adverse ; down - favourable)
Red over £50k move to last month (up - adverse)

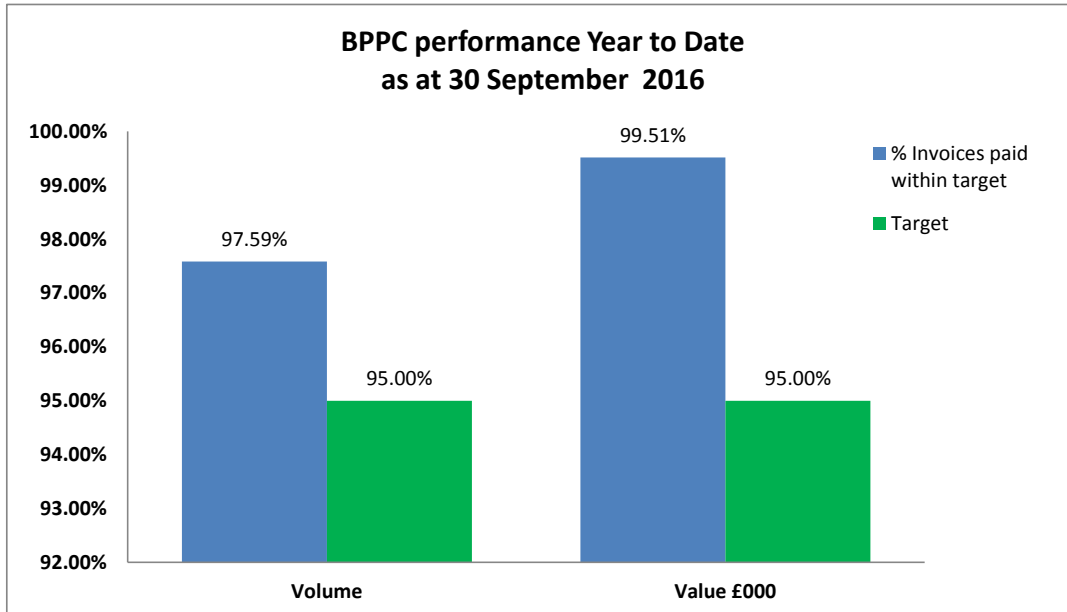
NHS Guildford and Waverley Clinical Commissioning Group
Summary of Contract Performance for Non-Acute Contracts
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

Provider	Annual Plan	YTD Plan	YTD Actual	YTD Variance	FOT	FOT Variance	RAG - move on last month	Comments on areas of over-performance
South East Coast Ambulance Service - A&E	6,339	3,169	3,214	45	6,371	32	→	Small over-performance in M1-4 is not expected to continue
South East Coast Ambulance Service - PTS	890	445	378	-67	816	-73	→	Under-performance in M1-4 is expected to continue through the year
South East Coast Ambulance Service - 111	472	236	236	0	472	0	→	Block contract
SaBP - Mental Health Services - Adult	13,411	6,706	6,641	-64	13,411	0	→	
SaBP - Delegated Commissioning - Adult	1,127	564	564	-0	1,127	0	→	
SABP - Learning Disability Serv.	1,572	786	786	0	1,572	0	→	
SABP - CAMHS	1,388	694	678	-16	1,372	-16	↓	
Local Authority / Joint Services - CAMHS	551	275	275	0	551	0	→	
IAPT Service	1,341	671	570	-101	1,201	-140	↑	Under spending on IAPT contracts as a result of lower than planned levels of activity
Continuing Care Services (All Care Groups)	12,728	6,509	6,567	59	12,786	59	↑	Pressure in relation to retrospective claim for CHC patients.
Funded Nursing Care	4,156	2,078	2,078	0	4,156	0	↑	
Virgin Care	15,834	7,917	7,593	-324	15,510	-324	→	Community cost funded from CCG investments as planned
Better Care Fund	11,492	5,746	5,633	-113	11,265	-227	→	Release of contingency to offset pressure of non delivery of the BCF metric for Non elective care.
Enhanced Services	2,263	1,131	1,115	-16	2,247	-16	→	Claims for Q1 are below Q1 budget
Frailty Initiative	1,074	537	537	0	974	-100	→	Block contract for first 6 months
Out of Hours	1,442	721	721	0	1,442	0	→	Block contract with additional KPI payment currently assumed fully met
TOTAL	76,079	38,184	37,587	-597	75,274	-805		

Key: Green over £50k move to last month (down - favourable)
Amber under £50k move to last month (up - adverse ; down - favourable)
Red over £50k move to last month (up - adverse)

8.0

**NHS Guildford and Waverley Clinical Commissioning Group
Better Payment Practice Code Performance
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6**



The Better Payments Practice Code measures the number of CCG invoices paid within 30 days as a % of the total invoices paid.

The Target is 95% and the CCG’s performance YTD in September is above this target at 97.59% on volume of invoices paid. The value target is also met and performance is significantly higher than target at 99.51%. Where performance is higher than 100% this is due to credit notes also being included in the calculation.

A weekly report is sent to Budget holders to remind them to clear their SBS workflows to aid achievement of this target.

	YTD	
	Volume	Value £000
Invoices paid	4,061	112,045
Invoices paid within target	3,963	111,501
% Invoices paid within target	97.59%	99.51%
Target	95.00%	95.00%

Quarter 1		July		August		September	
Volume	Value £000	Volume	Value £000	Volume	Value £000	Volume	Value £000
1,918	56,017	743	19,000	905	17,361	495	19,667
1,881	55,747	720	18,978	877	17,126	485	19,650
98.07%	99.52%	96.90%	99.88%	96.91%	98.65%	97.98%	99.91%

NHS Guildford and Waverley Clinical Commissioning Group
Statement of Financial Position
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

	Balance Sheet As At 30 September 2016 £000s	Balance Sheet As At 31 August 2016 £000s	Movement From last month £000s
Fixed Assets			
Property Plant & Equipment	0	0	0
Intangible Assets	0	0	0
Other Financial Assets	0	0	0
Trade and Other Receivables	0	0	0
	0	0	0
Current Assets			
Debtors	6,497	5,600	897
Cash at Bank and in hand	243	451	(208)
Non-Current Assets Held For Sale	0	0	0
	6,740	6,051	690
Total Assets	6,740	6,051	690
Current Liabilities			
Trade and Other Payables	(20,569)	(20,973)	403
Provisions	0	0	0
Other	(311)	(311)	0
	(20,881)	(21,284)	403
Net Current Assets/(Liabilities)	(14,141)	(15,233)	1,093
Total Assets Less Current Liabilities	(14,141)	(15,233)	1,093
Non-Current Liabilities			
Trade And Other Payables	0	0	0
Provisions For Liabilities And Charges	0	0	0
Borrowings	0	0	0
	0	0	0
Assets Less Liabilities	(14,141)	(15,233)	1,093
Financed By:			
Taxpayers' Equity			
General Fund	14,141	15,233	(1,093)
Revaluation Reserves	0	0	0
Total Taxpayers' Equity	14,141	15,233	(1,093)

The Statement of Financial Position above shows the CCG's balance sheet (assets and liabilities) as at 30th September 2016 in comparison to 31st August 2016.

NHS Guildford and Waverley Clinical Commissioning Group
Statement of Cash Flow
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

	Year to Date		
	Actual		
	£000s		
Cash Flows from Operating Activities			Actual cash balance at 30th of September 2016 was £555,072.
Net Operating Cost Before Interest		(124,474)	
Depreciation and Amortisation		0	Cash KPI target for September was not met.
Impairments and Reversals		0	
Other Gains / (Losses) on Foreign Exchange		0	
Interest Paid		0	The actual cash balance was 2.81% (target is 1.25%) of main drawdown of £19.75m.
(Increase)/Decrease in Inventories		0	
(Increase)/Decrease in Trade and Other Receivables		(3,747)	
(Increase)/Decrease in Other Current Assets		0	
Increase/(Decrease) in Trade and Other Payables		2,854	The CCG is working closely with the colleagues at CSU to facilitate accurate cash forecasting.
(Increase)/Decrease in Other Current Liabilities		0	
Provisions Utilised		0	
Increase/(Decrease) in movement in non cash Provisions		59	
Net Cash Inflow/(Outflow) from Operating Activities		(125,308)	General Ledger balance was £243k due to uncleared BACS payment run. This is a regular occurrence and full reconciliation is provided in the table below.
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest Received		0	
(Payments) for Property, Plant and Equipment		0	
(Payments) for Intangible Assets		0	
Proceeds of disposal of assets held for sale (PPE)		0	
Proceeds of disposal of assets held for sale (Intangible)		0	
Net Cash Inflow/(Outflow) from Investing Activities		0	The CCG has utilised 51.3% of the Maximum Cash Drawdown allowance at YTD September (Month 6), which is only slightly above the target of 50% at half-point through the year. The CCG will monitor this closely.
NET CASH INFLOW/(OUTFLOW) BEFORE FINANCING		(125,308)	
CASH FLOWS FROM FINANCING ACTIVITIES			
Capital Element of Payments in Respect of Finance Leases and On-SoFP PFI and LIFT		0	
Net Parliamentary Funding		125,518	
Capital Receipts Surrendered		0	
Capital grants and other capital receipts		0	
Cash Transferred (to)/from Other NHS Bodies (free text note required)		0	
Net Cash Inflow/(Outflow) from Financing Activities		125,518	
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		210	
Cash and Cash Equivalents (and Bank Overdraft) at Beginning of the Period		33	
Cash and Cash Equivalents (and Bank Overdraft) at YTD		243	

Reconciliation schedule between Bank Statement Balance and GL Balance		£000s
Closing Actual Bank Balance as at 30 September 2016		555
Receipts (items processed by the bank but not on GL)		-4
Payments of Bank charges (items processed by the bank but not on GL)		0
Uncleared payments on the GL (Items eg bacs, payable orders not yet processed by the bank but on GL)		-308
General Ledger Balance as at 30 September 2016		243

NHS Guildford and Waverley Clinical Commissioning Group
Summary of Risk Analysis
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

QIPP Area	Owner	Headline detail	2016/17 Budget	Level of forecast risk in		
				Best Case	Likely Case	Worse Case
1 Acute - RSCH - Planned Care Programme	Leah Moss Katie Thomas	Promotion of Advice & Guidance Ophthalmology / Acute Eye Care Service Integrated Dermatology Service Community Gynaecology Service	2,322	1,741	1,464	813
2 Acute - RSCH - Unplanned Care Programme	Leah Moss Jane Williams	Ambulatory Care Programme Hydration in Care homes project Integrated Care Partnership	4,079	3,060	2,257	1,428
3 Acute - RSCH - Right Care Programme	Leah Moss	Chronic Pain Gynaecology Complex Patients Inflammatory Bowel Disease	2,006	2,006	2,006	602
4 Acute - RSCH - Other	Leah Moss	Key Performance Indicators Contractual data challenge	500	500	500	250
5 Acute "Other"	Niki Baier	Impact of main acute provider schemes on other acute providers Contractual challenge Key performance indicators	750	750	750	750
6 Medicines Management	Rachel Mackay	A number of schemes including:- Rebates Category M Prices Medicines Optimisation	2,000	2,000	2,000	1,200
7 Continuing Healthcare	Vicky Stobbart	Reduction in length of stay for acute CHC patients Review of placement costs for CHC patients Collaborative work with Surrey Downs on CHC costs	500	500	500	500
8 Mental Health	Leah Moss	Review of MH adults contract	250	250	250	125
9 Corporate / Other	Karen McDowell	Review of all corporate costs including estates and corporate overheads	350	694	694	364
Total QIPP Delivery			12,757	11,501	10,420	6,031
Total Risk on QIPP programme				-1,256	-2,337	-6,726
QIPP Performance				90%	82%	47%
10 Acute Over Performance (excluding QIPP)	All	Potential cost pressures arising during the year from acute contractual performance / demand outside of QIPP	0	700	1,432	2,432
12 Continuing Healthcare - Funded Nursing Care	Vicky Stobbart	Increased cost of Funded Nursing Care Placements - TBC	0	0	0	1,800
Total Other CCG risks			0	700	1,432	4,232
Total CCG Risk *				-1,956	-3,769	-10,958

The risk position illustrated above is partially mitigated through the release of contingency and reserves.

There is a net risk position after mitigations of £1.7m driven by the Funded Nursing Care increased cost risk and other Continuing Healthcare costs which the CCG is unable to mitigate at this stage.

The CCG continues to scope stretch targets for existing schemes and identify new projects for implementation. The detail of these schemes is described in more detail within the pipeline section of the Service Transformation report.

The CCG has also established a rolling programme of deep dive reviews on all aspects of the QIPP programme and CCG budgets.

12.0

NHS Guildford and Waverley Clinical Commissioning Group
Summary of Financial Performance
Financial Year 2016/17: Month Ending 30th September 2016 - Reporting Month 6

Guildford & Waverley CCG	Opening Recurrent Budget	Recurrent Changes	Total Recurrent Budget	Opening Non Recurrent Budget	Non Recurrent Changes	Total Non Recurrent Budget	Total Budget
CONFIRMED OPENING RESOURCE LIMIT - 2016/17	246,469		246,469	37		37	246,506
2015-16 recurrent transfers post allocation setting		23	23		0	0	23
Eating Disorder Service Q1		0	0		106	106	106
TB Allocations Q1		0	0		22	22	22
Q1 Eating Disorder Service Correction		0	0		-106	-106	-106
Q1 Eating Disorder Service Correction		0	0		103	103	103
Q1 TB Corrections		0	0		-22	-22	-22
Epsom and St Helier (contract variation)		10	10		0	0	10
Repayment of the financial support in relation to 2015/16 collaborative agreement	0	0	0	0	-1,300	-1,300	-1,300
Repayment of Financial support from 2015/16	0	0	0	0	-500	-500	-500
Acceleration (SEP) Funding - request to transfer budgets to CCGs	0	0	0	0	90	90	90
09N - GP Development Programme - reception and clerical training	0	0	0	0	19	19	19
LATEST REVENUE RESOURCE LIMIT		33			-1,588		244,951

There were no resource allocation adjustments in September 2016.