

Committee:	Governing Body
Venue:	Boardroom, Dominion House
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Title of Report	Corporate Strategic Objectives 2017/18			
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Finance Lead Sign off	N/A			
Conflict of Interest Identified	N/A			
Governance and Reporting – at which other meeting has this paper been discussed	<i>Meeting/ date-</i> Governing Body Seminar; 29/03/17	<i>Outcome-</i> Governing Body Members asked to give feedback on corporate strategic objectives for 2017/18		
Freedom of Information	<table border="1"> <tr> <td>Author considers that no exemption applies:</td> <td style="text-align: center;">✓</td> </tr> </table>		Author considers that no exemption applies:	✓
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Executive Summary:

Now in its fifth year of operation, the CCG has firmly established itself as an innovative, ambitious and effective commissioner of services for the Guildford and Waverley population, as well as across Surrey - as part of the Surrey Collaborative and within an emerging strategic planning footprint (with NHS North West Surrey and NHS Surrey Downs CCGs), known as “Surrey Heartlands”.

The Governing Body reviewed its corporate objectives in March, to reflect the direction of travel and future aspirations of the CCG, on behalf of the population it serves.

The corporate objectives provide a framework for the Governing Body Assurance Framework, against which risks (and opportunities) which may have an impact on delivery, will be identified and assessed. A director lead has been assigned to each corporate objective, responsible for overseeing the goals and deliverables and identifying the risks which may threaten delivery.

The following changes are proposed to two of our existing objectives, annotated in italics and underlined. It is likely that, with the advent of the new joint accountable office, corporate objectives will be revisited to achieve a degree of commonality across the Surrey Heartlands strategic footprint.

Implications:

Health/ CCG strategic objectives	This paper proposes a refresh of the CCG's strategic objectives in order to set the direction of travel and future aspirations for 2017/18.
Financial/ Resource	The statutory duty to achieve financial balance is a strategic objective.
Legal/ compliance	Corporate objectives are set in order to articulate the strategic direction of an organisation and to provide a framework for the Governing Body Assurance Framework.
Equality Analysis	The discharge of the Public Sector Equality Duty is referenced as a strategic objective.
Patient and Public Engagement	The 'duty to involve' and 'duty to consult' is a strategic objective and the Governing Body includes a Lay Member (Patient and Public Engagement).
Risk (including reputational) and rating	Assurance Framework risks will need to be mapped to the corporate objectives so the Governing Body can monitor what threatens their delivery and seek assurance that controls are in place for effective mitigation. A new risk profile is in the process of development.

Recommendation(s):

The Governing Body is asked **to approve** the CCG's corporate strategic objectives for 2017/18.

Next Steps:

If the recommendations are approved, the Governing Body's assurance framework will be framed around the CCG's corporate strategic objectives 2017/18 and the new risk profile presented to the Governing Body in July.

CCG's Corporate Strategic Objectives 2017/18

- We will improve the health of our local population and reduce health inequalities.
Lead - Executive Director of Nursing, Quality and Safeguarding
- We will continually check and improve the quality and safety of patient services.
Lead - Executive Director of Nursing, Quality and Safeguarding
- We will innovate, lead and transform the way local healthcare is delivered, fostering strong local partnerships to achieve this, playing a full part in the development and delivery of the Surrey Heartlands STP, including the agreement and implementation of a health devolution deal.
Lead – Medical Director - Commissioning
- We will involve local people in shaping what we do, respecting and valuing patient and carer experience and feedback.
Lead – Director of Governance and Compliance
- We will achieve ways of delivering and prioritising healthcare, working within our allocated budget and developing the local system control total in the context of a wider Surrey Heartlands system control total.
Lead – Chief Finance Officer
- We will be a learning, listening organisation that values our staff and the wider workforce, and ensures good governance within the CCG and between organisations.
Lead – Director of Governance and Compliance